



2024

STATE *of the*
UNIVERSITY



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UNIVERSITY

Dr. Taylor Eighmy, President



UTSA IS THE
UNIVERSITY OF
THE FUTURE

IN THE
CITY OF
THE FUTURE

AN EVOLVING VISION



Long Range Financial Plan



LONG-RANGE FINANCIAL PLAN | 2023-2028

AN EVOLVING VISION FOR UTSA

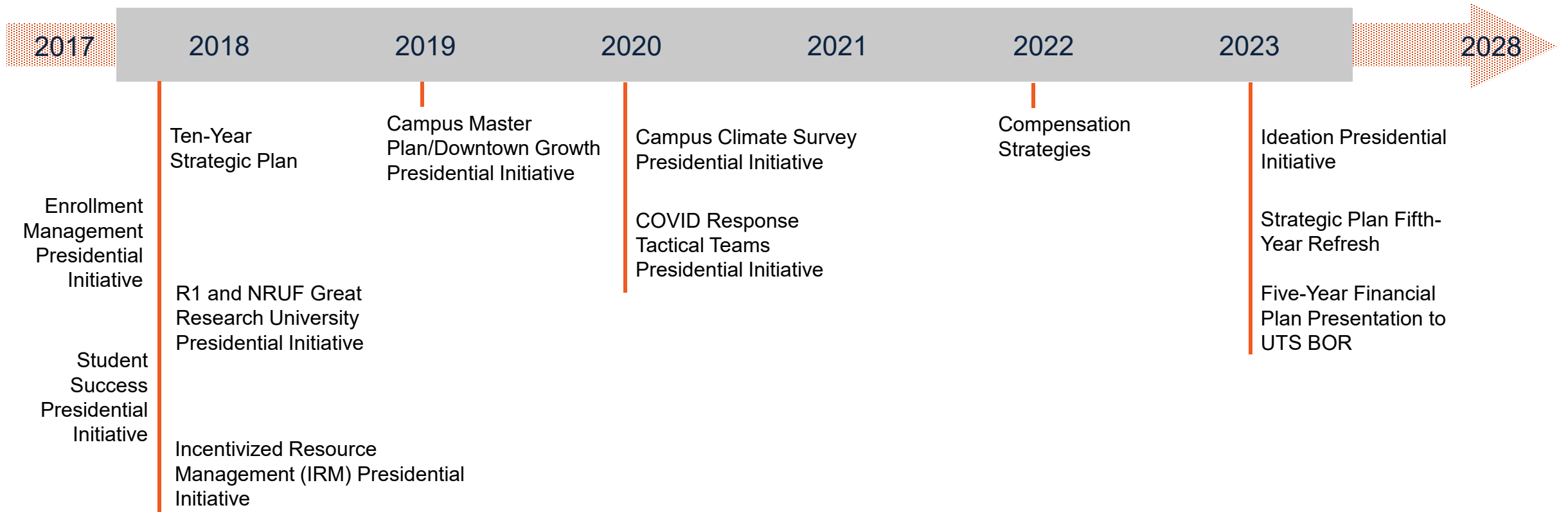
Dr. Taylor Eighmy
President, UTSA

UT System Board of Regents Meeting
Academic Affairs Committee
November 2023

<https://www.utsa.edu/president/2023/11/story/2023-11-15.html>

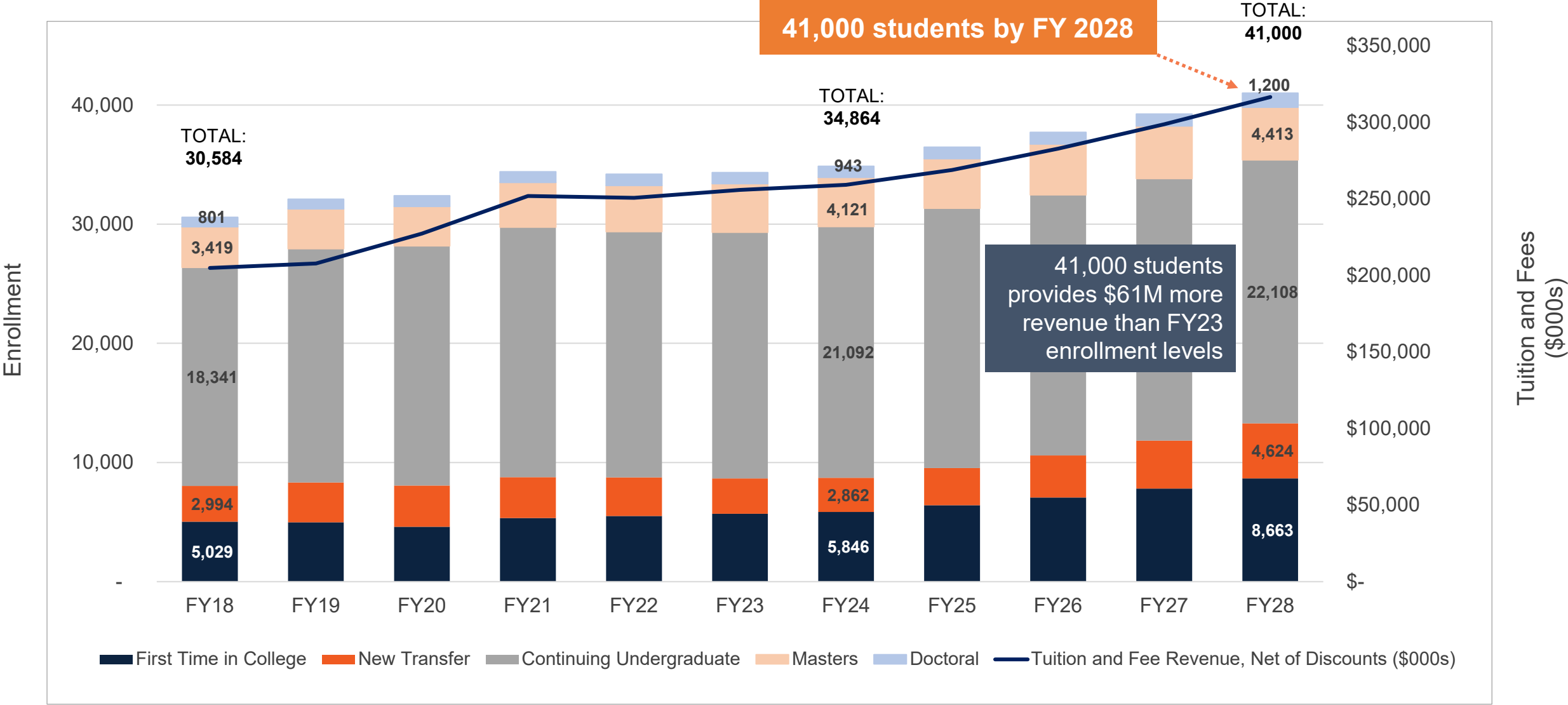
TEN-YEAR STRATEGIC PLAN

2018-2023 TIMELINE

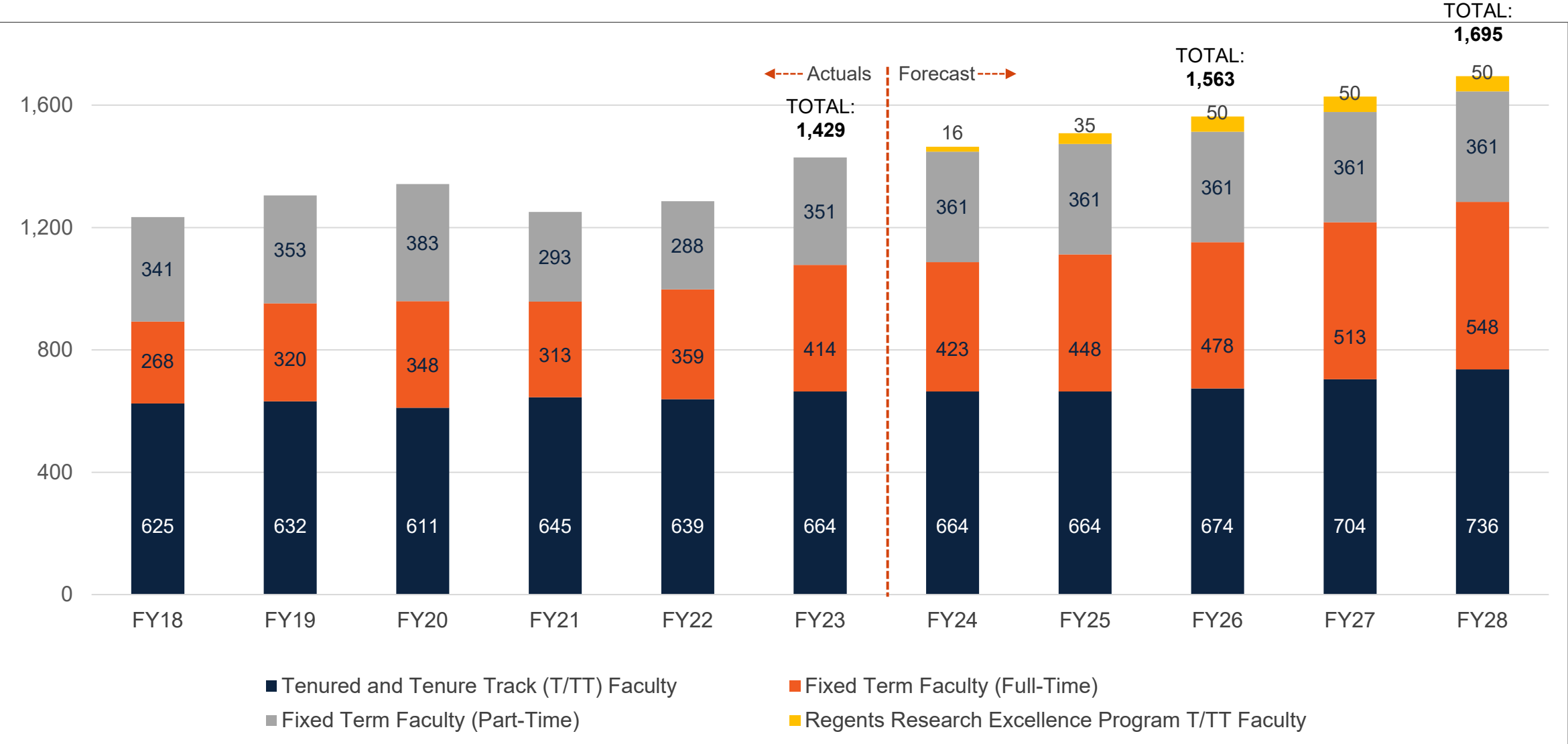


Please see detailed description of each initiative in appendix.

STRATEGIC ENROLLMENT PLAN

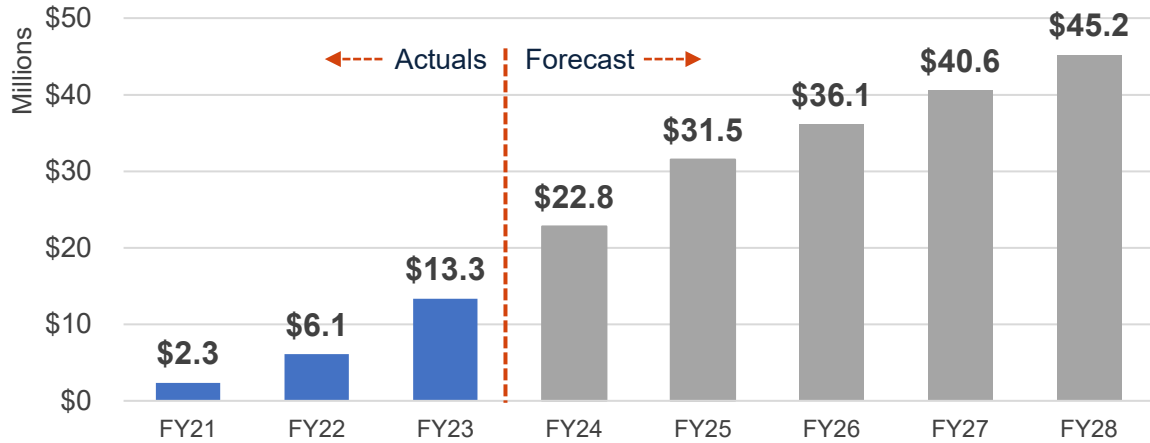


FACULTY HEADCOUNT INCREASE

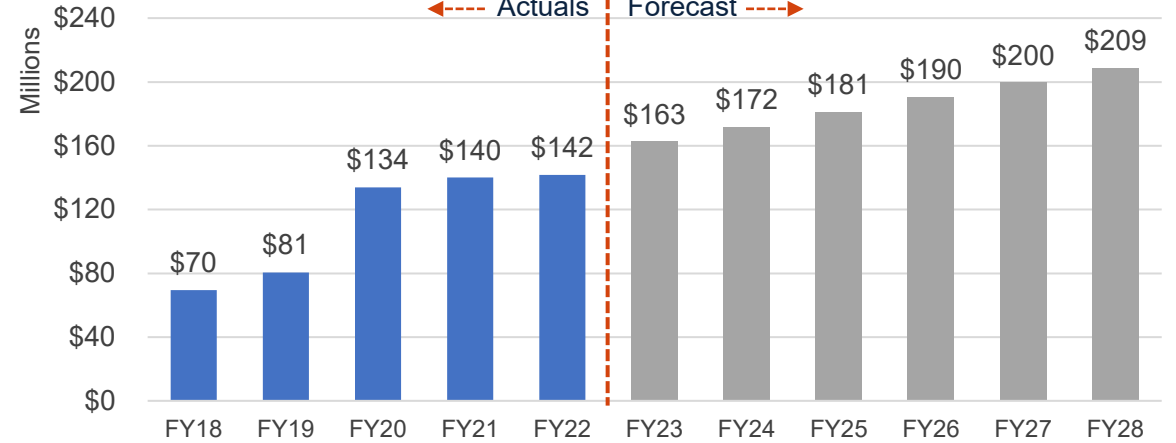


EXPAND RESEARCH OUTPUT

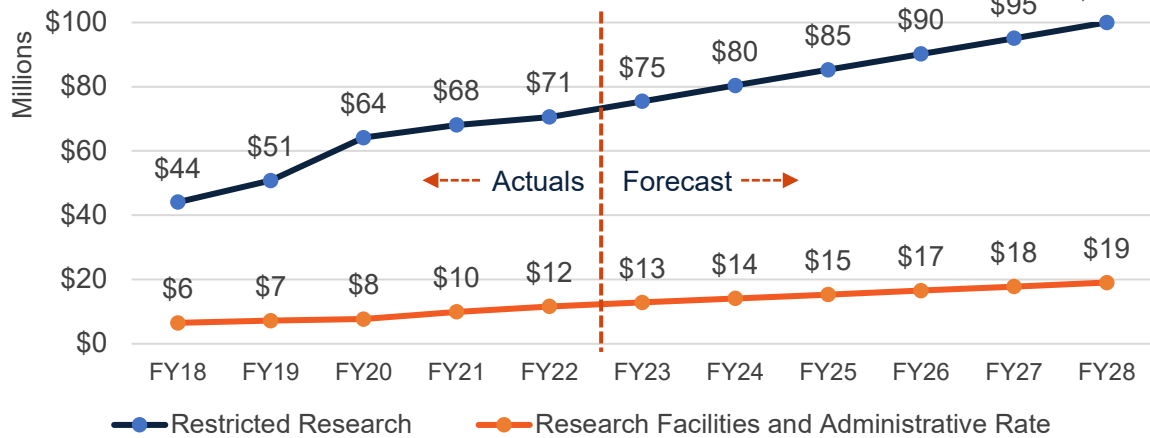
Cumulative Faculty Hiring Investment



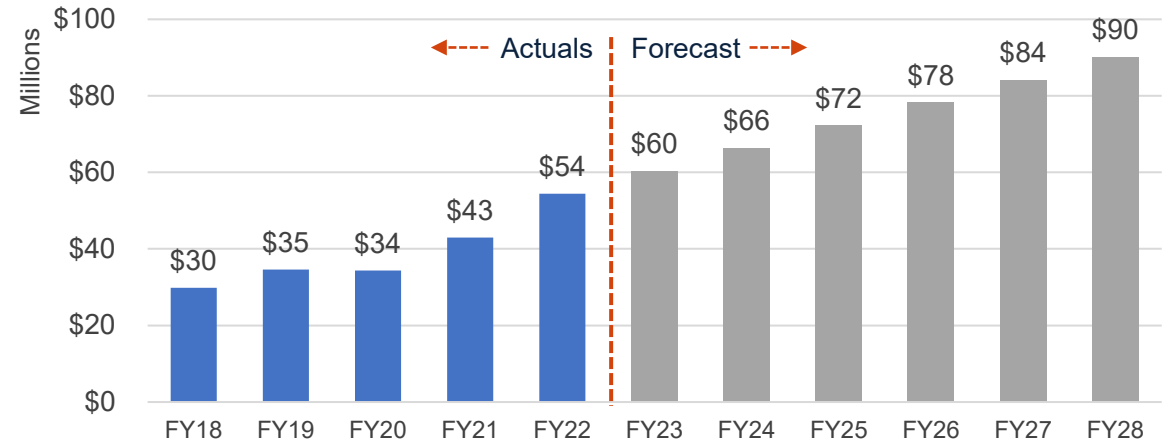
Total Research Expenditures



Restricted Research Expenditures



Federal Research Expenditures



TEN-YEAR STRATEGIC DESTINATIONS 2018-2028

1

A model for
student success

2

A great public
research university

DESTINATION ADJUSTED IN 2023
STRATEGIC PLAN REFRESH

3

An innovative place to
work, learn and discover

CELEBRATING

2023





**RESEARCH
EXCELLENCE**

UTSA | **BE BOLD**
A CAMPAIGN FOR OUR FUTURE

**MIDWAY
POINT**





DOWNTOWN DEVELOPMENT

PRODUCING CAREER READY ROADRUNNERS





STUDENT SUCCESS

CAMPUS EXPERIENCE





THE AMERICAN
ATHLETIC CONFERENCE



PLANS FOR 2024

STRATEGIC EMPHASIS



**Strategic Enrollment
Growth**



**Career Ready
Roadrunners**



**Thriving Research:
Onward towards AAU**



Great Place to Work



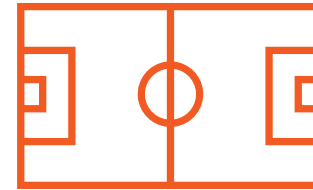
**Enhance the
Campus Experience**



**Downtown
Development**



**Community Engagement
and Partnerships**



**Advance UTSA
Athletics**



**Preparation for the 89th
Legislative Session**



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THANK YOU!

2024

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Erica Clark

Director of Student Innovation



Jennilee Garza

Senior Director of
Strategic Communications



Joshua Gerken

Senior Assistant Vice
President, Asset
Management



Karen Aston

Head Coach, Women's Basketball



Dr. Melissa Hernandez

Associate Dean of Students,
Wellbeing Services



Dr. Dhiresha Kudithipudi

Director of MATRIX AI Consortium,
Endowed Chair & Professor of Electrical &
Computer Engineering/Computer Science



Anna Almaraz

Alumnus, M.B.A. Candidate,
Entrepreneur



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